



Tasks Dependencies



Project Tasks Identification

In the process of planning and creating the Work Breakdown Structure (WBS), we obtain:

- The relationship between deliverables (phases), tasks and subtasks (represented by the project outline)
- Project milestones
- Repetitive project tasks



The next step is to analyze and document the dependency between the different tasks of the project. These dependencies include lead or lag times between tasks.





Types of Dependencies between Tasks

Tasks are linked by defining a dependency between their start and end dates.

There are 4 types:

- Finish-to-start (FS) Default value
- Start-to-Start (SS)
- Finish-to-Finish (FF)

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• Start-to-Finish (SF)







Finish-to-start (FS) Dependency *

Task 2 can begin once Task 1 Finish.

Example: The new product report should be done after the identification of the opportunity is completed.



* Default value in Project





Start-to-Start (SS) Dependency

Task 2 can begin once Task 1 has started. Example: The technical feasibility analysis can start at the same time as the economic feasibility analysis.





Finish-to-Finish (FF) Dependency

Task 2 may end until Task 1 has completed.

Example: The performance evaluation of the company's employees ends until the last evaluation has been carried out.





Start-to-Finish (SF) Dependency

Task 2 may end until Task 1 has initiated.

Example: Spacecraft take-off control activities may end when the mission or flight control team has initiated.









Sometime the execution of the tasks according to their dependence are not carried out "immediately".

Leads and Lags can be planned between dependent tasks.







Lead

Lead is the acceleration of a successor activity. In other words, the second activity can begin (and be conducted in parallel) as the first activity.

Lead is only found activities with finish-to-start relationships: A must finish before B can start.

Lead Example:

Shipment of wall materials must begin 2 days prior to completion of foundation.





Lag

Lag is the delay of a successor activity and represents time that must pass before the second activity can begin. There are no resources associated with a lag. Lag may be found in activities with all relationship types: finish-to-start, start-to-start, finish-to-finish, and start-tofinish

Lag Example: The placement of the ceramic must begin 8 hours after the end of the blasting the floor.





Dependencies listed in Project can be viewed in the Gantt Chart view and in the "Predecessors" column.







On the Gantt Chart, each task is represented by a bar. Dependencies are shown as an arrow. The task from which the arrow starts is the predecessor task and the task it arrives at is the successor.

T 1.41	0					Jun 27, '21	Jul 4, '21		Jul 11, '21		Jul 18, '2	1	Ju	I 25, '21		Aug 1, '2	21
Task Name 👻	Duration	• Start •	Finisn 👻	Predecessors	*	SSMIWI	- 5 5 M I 1	WIFS	SMI	WIF	5 5 M	I W I	+ 5 5	MI	WIF	SSM	T W T
 Office 365 T&T Project 	34 days	Mon 6/28/21	Thu 8/12/21											_			
Phase 1 Planning	20 days	Mon 6/28/21	Fri 7/23/21			1							-				
Develop Project Plan	10 days	Mon 6/28/21	Fri 7/9/21					-									
Develop and baseline schedule	5 days	Mon 7/12/21	Fri 7/16/21	3					+								
Gather and document requirements	5 days	Mon 7/19/21	Fri 7/23/21	4							*	-					
Planning complete	0 days	Mon 6/28/21	Mon 6/28/21			··· 6/28											
4 Phase 2 Execution	34 days	Mon 6/28/21	Thu 8/12/21			1								_	-		
Design and Build	10 days	Mon 6/28/21	Fri 7/9/21	6		+		-									
Deliverable 1 - Design Activities	5 days	Mon 7/12/21	Fri 7/16/21	8					*								
Deliverable 2 - Design Activities	8 days	Mon 7/19/21	Wed 7/28/21	9							+	-		-			
Design complete	0 days	Wed 7/28/21	Wed 7/28/21	10											7/28		
Deliverable 3 - Build Activities	5 days	Thu 7/29/21	Wed 8/4/21	11											+		
Build complete	1 day	Thu 8/5/21	Thu 8/5/21	12													+
Test	5 days	Fri 8/6/21	Thu 8/12/21	13													



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Dependencies between Project Tasks

In the "Predecessors" column, the dependency information is indicated in text with the identification of the predecessor task (s). The task number indicated corresponds to the value in the "ID" column, the value of the column to the left of the task in the Gantt Chart.







Examples of values in the "Predecessors" column: '3' Task 2 is the predecessor with a Finish-to-Start link.

'4,3' Tasks 2 and 3 are predecessors with a link, both Finish-to-Start.







Examples of values in the "Predecessors" column: '1SS + 2 days' task A is the predecessor with a Start -to- Start link and a delay or lag value of 2 days.

	-	Task							21					Jul	18, '2	1				Jul	25, '	21			
	U	Mode 🔻	Task Name	-	Duration	-	Predecessors	-	Т	W	Т	F	S	S	М	τV	VT	F	S	S	М	Т	W	Т	F S
1			Task A		10 days																				
2			Taks B		10 days		1SS+2 days				4										-				
					5																				

'5FS - 5 days' task A is the predecessor with a Finish to Start dependency and a 5-day advanced value.

	-	Task						21					Jul	18, '2	21					Jul 2	5, '2	1					Aug	1, '21	
	0	Mode 🔻	Task Name	-	Duration	Predecessors	-	Т	W	Т	F	S	S	М	Т	W	Т	F	S	S	M	Т	W	Т	F	S	S	мт	W .
1		-	Task A		10 days													-											
2			Taks B		10 days	1FS-5 days										4		-							-		_		







Tip

When entering the time unit of the leads\ lags you can use the abbreviations of the time units used for durations of tasks\ phases



Option 1 -Using the Ctrl key

How?

- 1- Position yourself in the Gantt Chart view.
- 2- Select the first predecessor task.
- 3. Press the Ctrl key.
- 4. Select the following tasks, according to the order of precedence.
- 5. Release the Ctrl key.
- 6. On Task | Schedule, click the icon (Link the selected tasks)







Option 2 - Using the predecessor column

How?

1-Positions in the Gantt Chart view.

2- Enter the ID of the predecessor task (s) in the "Predecessors" column.



How to modify the Task Dependency

Option 1 -Using the graphic link







Option 2 - Using the successor task

How?

1- Double click the successor task

2-In the "Task Information" window, select the "Predecessors" tab and select the new type of link.

0/2	5/21			_	las	sk intorn	hation			~
)	Task Mode -	Task Name 🗸	Duration		Ger	neral Pr	edecessors Resources Advanced Notes C	ustom Fields		
_	-	Office 365 T&T Project	34 days	Mon 6/2	Na	ime:	evelop and baseline schedule	Duration: 5 days		nated
	-,		20 days	Mon 6/2	Pre	edecesso	rs:			1.
		Pevelop Project Plan	10 00,0	Mon 6/28	-	ID 3	Task Name Develop Project Plan	Type Finish-to-Start (FS)	Lag	-1^
	-	Develop and baseline schedule	5 days	Mon 7/12	L					
	-,	Cather and document requirements	: 5 dave	Mon 7/19						
	- 4	Planning complete	0 days	Mon 6/28	s, -					
	-4	Phase 2 Execution	34 days	Mon 6/2	3 -					***
	-	Design and Build	10 days	Mon 6/28	3/					-
	-	Deliverable 1 - Design Activities	5 days	Mon 7/12						
	-4	Deliverable 2 - Design Activities	8 days	Mon 7/19					_	
		Design complete	0 days	Wed 7/28	3/	Help		ОК	Can	cel





Option 3 - By Window Division

How?

1- Select the successor task. In View

2- Two-pane view, check the "Details" box

3. Optionally, change the form: In the "Details" area, right click and select the formula "Predecessors and successors. Modify the type of link in the column "Type".

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0	Task Mode 🔻	Task Name 👻	Duration +	Start 🚽	Finish 🚽	Predecessors -	Mon Jul 19 12 AM	12 PM Tue Jul 20 12 PM 12 AM	12 PM	Wed Jul 21 12 AM 12 I	Thu Jul 2 PM 12 A
1	-	Office 365 T&T Project	34 days	Mon 6/28/21	Thu 8/12/21				1		
2	-	Phase 1 Planning	20 days	Mon 6/28/21	Fri 7/23/21				- days	Mon 6/28/21 Thu	 Snow Split
3	-	Develop Project Plan	10 days	Mon 6/28/21	Fri 7/9/21		1) days	Mon 6/28/21 Fri	
1	-	Develop and baseline	5 days	Mon 7/12/21	Fri 7/16/21	3	1		days	Mon 7/12/21 Fri	Predecessors & Successor
_		schedule							1000 C 1000		Resources & Predecessors
5	-	Gather and document requirements	5 days	Mon 7/19/21	Fri 7/23/21	4			days	Mon 7/19/21 We	- Resources & Successors
	-	Planning complete	0 days	Mon 6/20/21	10-0/20/2						
7	-3	Phase 2 Execution	34 days	Mon 6/28/21	Thu 8/12/21		1			Effort drivenManua	<u>Schedule</u>
В		Design and Build	10 days	Mon 6/28/21	Fri 7/9/21	6	1			✓ Task type: Fit	🗐 Work
9	-3	Deliverable 1 - Design Activities	5 days	Mon 7/12/21	Fri 7/16/21	8			^	ID Predecessor Name	e Cost
0		Deliverable 2 - Design	8 days	Mon 7/19/21	Wed 7/28/21	9	*			4 Develop and baselin	
0	-	Deliverable 1 - Design Activities Deliverable 2 - Design	5 days 8 days	Mon 7/12/21 Mon 7/19/21	Fri 7/16/21 Wed 7/28/21	8	•			ID Predecessor Name 4 Develop and baselin	<u>C</u> ost



How to include lag time

Option 1

• In the "Task information" Window, tab "Predecessors", type the Lag value in the column as a positive value.

Option 2

• In the "Predecessors" column, after the type link, include the delay value in positive. Example: 2FS + 0.5 w

e: De	evelop and baseline schedule	Duration: 5 days	
ecesso ID	Task Name	Туре	Lag
3	Develop Project Plan	Finish-to-Start (FS)	5w
	5 3		

-	4 Follow-up meetings	25.25 days	Wed 6/30/21	Wed 8/4/21		
	Test	5 days	Thu 7/29/21	Thu 8/5/21	13	
	Build complete	1 day	Wed 7/28/21	Thu 7/29/21	2FS+0.5 wks	~
	Deliverable 3 - Build Activities	5 days	Thu 7/29/21	Wed 8/4/21	11	
	Design complete	0 days	Wed 7/28/21	Wed 7/28/21	10	



How to include lead time

Option 1

• In the "Task information" Window, tab "Predecessors", type the Lag value in the column as a negative value.

Option 2

• In the "Predecessors" column, after the type link, include the delay value in positive. Example: 2FS - 0.5 w

Task Int	formation								\times
General	Predecesso	s Resources	Advanced	Notes	Custom F	ields			
Name:	Develop an	d baseline sch	edule				Duration: 5 days	s 🛓 🗌 Estin	nated
Predece	essors:								
10) Task N	lame				Ту	pe 🛛	Lag	
3	Develo	p Project Plan				Fin	ish-to-Start (FS)	-5d	
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1	I					l		I	<u> </u>
									5. A.
							-		
He	elp						OK	Cano	el

Deliverable 3 - Build Activities	5 days	Thu 7/29/21	Wed 8/4/21	11
Build complete	1 day	Wed 7/21/21	Thu 7/22/21	2FS-0.5 wks 🗸
Test	5 days	Thu 7/22/21	Thu 7/29/21	13





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