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Universidad para la
Cooperación Internacional

Master in Project Management

Planning and Strategic Analysis of the Company

Presentation – Week 3: **Strategic Assurance (PMO)**



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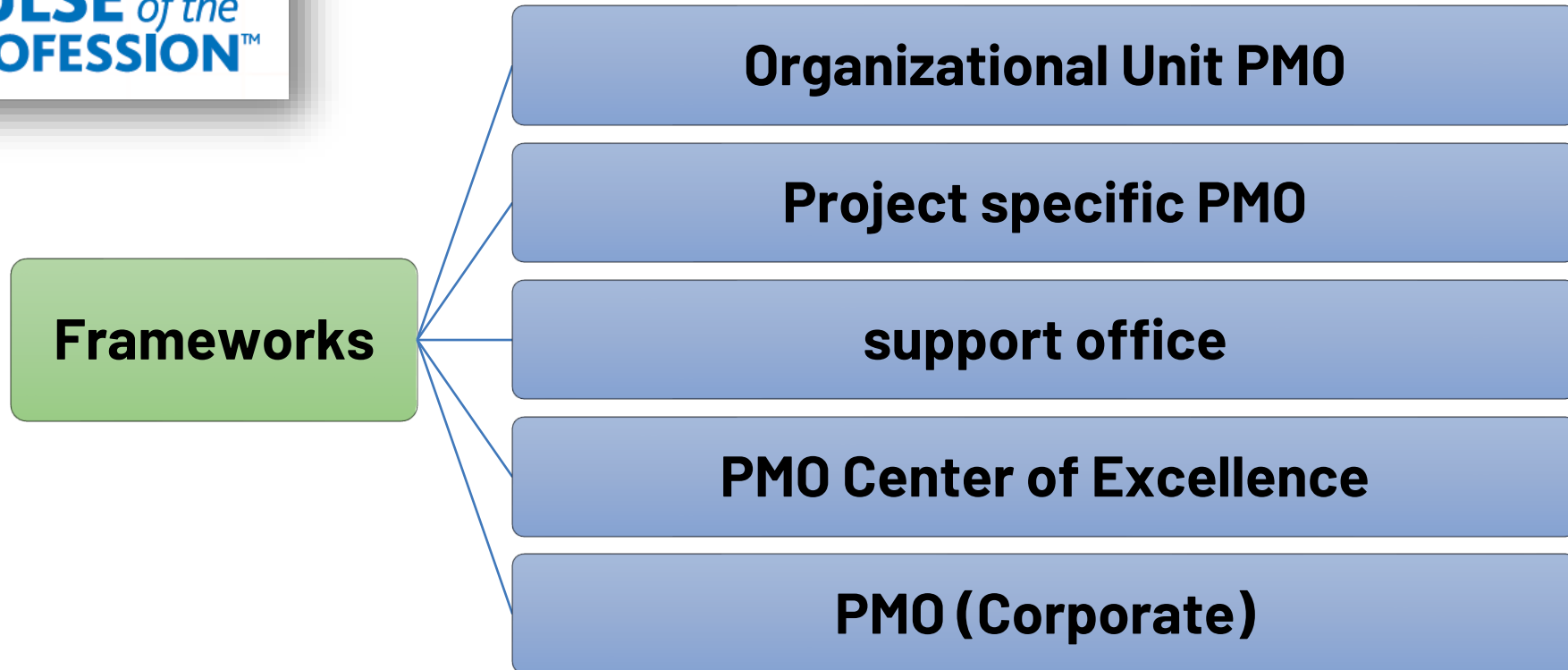
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PMO

Let's review the results of the study you conducted at PMI in order to characterize the areas of work of PMOs



PMO



Project Management Institute. (2013). *PMI Pulse of the Profession : PMO Frameworks* . Retrieved from www.pmi.org/~media/PDF/Knowledge%20Center/Spanish/pmo-frameworks-report.ashx

PMO framework

**Organizational Unit PMO/Business Unit
PMO/Division PMO/Department PMO**

- Provides related services to support a business unit or division within an organization, including but not limited to portfolio management, governance, project operational support, and human resource utilization.

Roles: Organizational Unit PMO

1. Main functions performed	1a. Project and program delivery management
	1. Program/Cost/Scope Management
	2. Communications
	3. Resource management
	4. Project integration
	5. Risk management
	1 B. Standards, methodologies and processes
	1. Definition of methodologies
	2. Development and improvement of processes
3. Definition of indicators	
2. Criteria for the evaluation of the PMO	1 C. Prioritization of portfolio management
	1. Portfolio reporting
	2. Prioritization
	3. Assignment of resource management
	1. Project delivery vs. program evaluations
	2. Evaluation of customer opinions
3. Project Costs vs. Budget Assessments	
4. Formal evaluations of project managers	
5. Formal PMO Staff Assessments	

PMO framework

PMO for a project/project office/program office

- Provides project-related services as a temporary entity established to support a specific project or program.
- It may include supporting data management, governance coordination and reporting, and administrative activities to support the project or program team.

Functions: Specific PMO for a project

1. Main functions performed	1a. Project and program delivery management
	1. Program/Cost/Scope Management
	2. Communications
	3. Resource management
	4. Project integration
	5. Risk management
	1 B. Standards, methodologies and processes
	1. Definition of methodologies
	2. Development and improvement of processes
3. Definition of indicators	
2. Criteria for the evaluation of the PMO	1 C. Governance and performance management
	1. Performance reporting
	2. Distribution of information
	3. Problem escalation
	1. Project delivery vs. program evaluations
	2. Project quality assessments
	3. Evaluation of customer opinions
	4. Project Costs vs. Budget Assessments
	5. Evaluations of the opinions of project managers

PMO framework

PMO Office /services/project controls

- It provides the processes that facilitate ongoing support for project, program, or portfolio management efforts throughout the organization.
- Applies the governance, processes, practices and tools established by the organization and provides administrative support for the work of the project, program or portfolio within its domain.

Functions: Back office PMO

1. Main functions performed	1a. Project and program delivery management
	1. Program/Cost/Scope Management
	2. Communications
	3. Integration of projects
	4. Risk management
	5. Resource management
	1 B. Standards, methodologies and processes
	1. Program/Cost/Scope Management
	2. Communications
3. Integration of projects	
2. Criteria for the evaluation of the PMO	1 C. Prioritization of portfolio management
	1. Portfolio reporting
	2. Risk management
	3. Prioritization
	1. Project delivery vs. program evaluations
2. Evaluation of customer opinions	
3. Project Costs vs. Budget Assessments	
4. Formal evaluations of project managers	
5. Evaluation of the opinions of the parties involved	

PMO framework

Center of Excellence/Center of Competence

- It supports project assignments by equipping the organization with methodologies, standards, and tools that enable project managers to better deliver projects.
- Increases the capacity of the organization through the application of good practices and a central point of contact for project managers.

Functions: Center of Excellence

1. Main functions performed	1a. Standards, methodologies and processes
	1. Development and improvement of processes
	2. Definition of methodologies
	3. Definition of indicators
	1 B. Project and program delivery management
	1. Program/Cost/Scope Management
	2. Communications
	3. Risk management
	4. Integration of projects
	5. Resource management
1 C. Strategic planning	
1. Definition of objectives and business alignment	
2. Confirmation of strategic priorities	
3. Analysis of opportunities	
2. Criteria for the evaluation of the PMO	1. Project delivery vs. program evaluations
	2. Evaluation of customer opinions
	3. Project Costs vs. Budget Assessments
	4. Formal evaluations of project managers
	5. Evaluation of the opinions of the parties involved

PMO framework

Strategic/corporate/portfolio

- It is the highest level PMO in organizations that have one.
- He is frequently responsible for aligning project and program tasks to corporate strategy, establishing and ensuring proper corporate governance, and performing portfolio management functions to ensure strategy alignment and benefits realization.

Functions: Strategic/Corporate PMO

1. Main functions performed	1a. Project and program delivery management:
	1. Program/Cost/Scope Management
	2. Communications
	3. Integration of projects
	4. Risk management
	5. Resource management
	1 B. Prioritization of portfolio management
	1. Portfolio reporting
	2. Prioritization
	3. Strategic alignment
2. Criteria for the evaluation of the PMO	1 C. Standards, methodologies and processes:
	1. Definition of methodologies
	2. Development and improvement of processes
	3. Definition of indicators
	1. Project delivery vs. program evaluations
	2. Evaluation of customer opinions
	3. Project Costs vs. Budget Assessments
	4. Performance against financial targets
	5. Evaluation of stakeholder views



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